



Committee: OVERVIEW AND SCRUTINY COMMITTEE

Date: WEDNESDAY, 21 JANUARY 2026

Venue: MORECAMBE TOWN HALL

Time: 6.00 P.M.

Councillors are reminded that as Members of Overview and Scrutiny they may not be subjected to the Party Whip, which is prohibited under the Lancaster City Council Constitution.

A G E N D A

1. Apologies for Absence

2. Minutes

To receive as a correct record the Minutes of the Meeting held on 19th November 2025 (previously circulated).

3. Items of Urgent Business authorised by the Chair

4. Declarations of Interest

To receive declarations by Councillors of interests in respect of items on this Agenda.

Councillors are reminded that, in accordance with the Localism Act 2011, they are required to declare any disclosable pecuniary interests which have not already been declared in the Council's Register of Interests. (It is a criminal offence not to declare a disclosable pecuniary interest either in the Register or at the meeting).

Whilst not a legal requirement, in accordance with Council Procedure Rule 9 and in the interests of clarity and transparency, Councillors should declare any disclosable pecuniary interests which they have already declared in the Register, at this point in the meeting.

In accordance with Part B Section 2 of the Code Of Conduct, Councillors are required to declare the existence and nature of any other interests as defined in paragraphs 8(1) or 9(2) of the Code of Conduct.

5. Pre-Decision Scrutiny Protocol (Pages 3 - 10)

Overview and Scrutiny Committee Report and Appendices submitted to Cabinet on 2nd December 2025 are attached.

At Cabinet, the Leader informed the meeting that the Pre-Decision Scrutiny Protocol had been withdrawn but it would be revisited to ensure that a comprehensive protocol would be adopted (Minute 72 refers).

Councillor Caroline Jackson, Leader of the Council and Councillor Sally Maddocks, Cabinet Member with Responsibility, have been invited to the meeting for this item.

6. Government Waste Strategy Delivery (Pages 11 - 13)

7. Discussion regarding the Fit for Future Workshop

8. Forthcoming Key Decisions

The List of Forthcoming Key Decisions can be viewed [here](#)

9. City Council Commissioned Consultations

City Council Commissioned Consultations can be viewed [here](#)

10. Decisions the Chair has been consulted on

The Chair to advise.

11. Work Programme (Pages 14 - 19)

Report of Chief Officer – Governance.

ADMINISTRATIVE ARRANGEMENTS

(i) Membership

Councillors Martin Gawith (Chair), Chris Hanna (Vice-Chair), Suhir Abuhajar, Wilson Colley, Maria Deery, Gina Dowding, Sue Penney, Joyce Pritchard and John Wild

(ii) Substitute Membership

Councillors Ross Hunter, Isabella Metcalf-Riener, Catherine Potter, James Sommerville and Jackson Stubbs

(iii) Queries regarding this Agenda

Please contact Jenny Kay, Democratic Support - email jkay@lancaster.gov.uk.

(iv) Changes to Membership, substitutions or apologies

Please contact Democratic Support email democracy@lancaster.gov.uk.

MARK DAVIES,
CHIEF EXECUTIVE,
TOWN HALL,
DALTON SQUARE,
LANCASTER, LA1 1PJ

Published on 13th January, 2026.



Pre-Decision Scrutiny Protocol

2nd December 2025

Report of Overview and Scrutiny Committee

PURPOSE OF REPORT

To request Cabinet to consider the recommendation from the Overview and Scrutiny Committee to adopt a Pre-Decision Scrutiny Protocol.

This report is public.

RECOMMENDATIONS OF OVERVIEW AND SCRUTINY

- (1) That Cabinet adopt a Pre-Decision Scrutiny Protocol.

1.0 Introduction

At its meeting on 22nd October 2025, the Overview and Scrutiny Committee considered a draft Pre-Decision Scrutiny Protocol which was presented by the Cabinet Member with responsibility for Corporate Services. Further details can be found in the report of the Senior Manager Democratic Support and Elections, attached at Appendix A.

2.0 Proposal

- 2.1 The Committee has been considering a Pre-Decision Scrutiny Protocol for quite some time. At its meeting, held on 6 September 2023, the Committee was provided with a report and a copy of the Statutory Guidance on Overview and Scrutiny in Local and Combined Authorities, previously reported to the Committee on 14 June 2023. The outcome of discussions with the relevant Cabinet Member has resulted in the draft Protocol attached at Appendix B.

- 2.2 Unfortunately due to ill health there has been a delay in progressing this matter

Options and Options Analysis (including risk assessment)

	Option 1: To adopt the Pre-Decision Scrutiny Protocol	Option 2: Not to adopt the Pre-Decision Scrutiny Protocol
Advantages	To enable effective scrutiny to be undertaken to improve the Scrutiny function as highlighted in the Peer Review and the Statutory Guidance for Overview and Scrutiny.	No benefits. This would not follow the Statutory Guidance on Scrutiny.
Disadvantages		

	There are no disadvantages.	To hamper effective scrutiny with no definitive framework for scrutiny to work within.
Risks	None	None

The Overview and Scrutiny Committee's preferred option is Option 1 – to adopt the Pre-decision Scrutiny Protocol.

3.0 Conclusion

Cabinet is requested to adopt the Pre-Decision Scrutiny Protocol at Appendix B

RELATIONSHIP TO POLICY FRAMEWORK As shown on the Overview and Scrutiny Committee report attached.	
CONCLUSION OF IMPACT ASSESSMENT (including Diversity, Human Rights, Community Safety, Sustainability etc) As shown on the Overview and Scrutiny report attached.	
FINANCIAL IMPLICATIONS As shown on the Overview and Scrutiny Committee report attached.	
SECTION 151 OFFICER'S COMMENTS As shown on the Overview and Scrutiny Committee report attached.	
LEGAL IMPLICATIONS As shown on the Overview and Scrutiny Committee report attached.	
MONITORING OFFICER'S COMMENTS As shown on the Overview and Scrutiny Committee report attached.	
BACKGROUND PAPERS DLUHC Overview and Scrutiny: statutory guidance for councils, combined authorities and combined county authorities – 22.04.24. To view please click here	Contact Officer: Jenny Kay – Civic and Ceremonial Democratic Support Officer. Telephone: 01524 582065 E-mail: jkay@lancaster.gov.uk

OVERVIEW AND SCRUTINY COMMITTEE

Pre-Decision Scrutiny Protocol

22 October 2025

Report of Senior Manager, Democratic Support and Elections

PURPOSE OF REPORT

To consider a report on the introduction of a Pre-Decision Scrutiny Protocol.

This report is public.

RECOMMENDATIONS

- (1) The Committee is requested to consider and comment on the content of this report and the draft Pre-Decision Scrutiny Protocol attached with a view to recommending it to Cabinet for adoption.

1. INTRODUCTION

- 1.1 The Committee asked to consider the introduction of a Cabinet – Scrutiny Protocol. Such arrangements are in place in other authorities with the aim of assisting both Cabinet and Scrutiny to work together more effectively for the good of the district.
- 1.2 At its meeting, held on 6 September 2023, the Committee was provided with a report and a copy of the Statutory Guidance on Overview and Scrutiny in Local and Combined Authorities, previously reported to the Committee on 14 June 2023.

After considering the report it was agreed:

- (1) That the Pre-Scrutiny Champion meets informally with Democratic Support Officers to consider the Forthcoming Key Decisions on a regular basis.
- (2) That the Committee consider a draft Protocol in the new Municipal Year.

- 1.3 Due to a change in Cabinet Member, this has taken a little longer than anticipated, however the current Cabinet Member with particular responsibility for Corporate Services, Councillor Maddocks, attended the last meeting of this Committee on 8 January 2025 to provide an update and receive comments from Committee members regarding elements they would wish to see in the protocol, as set out below.

2. DRAFT PROTOCOL

- 2.1 At the January meeting, the Committee put forward the following requests to the Cabinet Member:

- That Cabinet papers are circulated to the Overview and Scrutiny Committee at the same time as for Cabinet before Cabinet briefings. If the Committee wish to receive a briefing on any of the Cabinet items, this would be requested and arranged before the Cabinet meeting the following week to allow any comments or concerns to be shared with Cabinet. This replaced the request for briefings for every Cabinet meeting for the Committee in order to save officer time and resources. This involves the building in of safeguards to mitigate risks around the sharing of sensitive information with Scrutiny members.
- That a list of key initiatives for the forthcoming 12 months be shared with both Cabinet and the Overview and Scrutiny Committee (as opposed to a list of forthcoming Key Decisions for the next 12 months).
- That, as part of the consultation process, the Overview and Scrutiny Committee be consulted on all major projects as a matter of course to enable pre-decision scrutiny.

2.2 A draft protocol is now attached for the Committee to consider which addresses the issues in the first bullet point above.

2.3 The second and third bullet points above are not covered in the protocol. Regarding the list of key initiatives for the forthcoming twelve months, Cabinet met recently to discuss priorities and work initiatives and this can be fed back to the Committee by Councillor Maddocks at the meeting. Regarding Overview and Scrutiny being consulted on all major projects, project boards are set up for all major projects where Scrutiny members sit. The Committee may wish to consider adding a standing item on its agendas for Overview and Scrutiny Councillors who sit on major project boards to report back to the Committee.

3 CONCLUSION

3.1 The Committee is asked to consider the attached draft protocol with a view to recommending this to Cabinet for adoption. Member may also wish to consider adding a standing item to future agendas for Members on project boards to update the Committee on progress with major projects.

RELATIONSHIP TO POLICY FRAMEWORK

There are no direct implications as a result of this report.

CONCLUSION OF IMPACT ASSESSMENT

(including Health & Safety, Equality & Diversity, Human Rights, Community Safety, Sustainability and Rural Proofing)

There are no direct implications as a result of this report.

LEGAL IMPLICATIONS

The Overview and Scrutiny Committee has overall responsibility for the performance of all Overview and Scrutiny functions (under the Local Government Act 2000) on behalf of the Council and ensuring its effectiveness.

There is no legal requirement for the Council to have a Protocol although it is considered best practice in the 'Overview and Scrutiny: Statutory Guidance for Councils and Combined Authorities (MHCLG)' document published in May 2019.

FINANCIAL IMPLICATIONS

There are no financial implications as a direct result of this report.

OTHER RESOURCE IMPLICATIONS, such as Human Resources; Information Services; Property; Open Spaces:

None.

SECTION 151 OFFICER'S COMMENTS

The Section 151 Officer has been consulted and has no further comments.

MONITORING OFFICER'S COMMENTS

The Monitoring Officer has been consulted and has no further comments.

BACKGROUND PAPERS

DLUHC Overview and Scrutiny: statutory guidance for councils, combined authorities and combined county authorities – 22.04.24.
To view please click [here](#)

Contact Officer: Debbie Chambers
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APPENDIX B

Overview & Scrutiny Protocol – Pre-decision Scrutiny

WHAT IS PRE-DECISION SCRUTINY?

Cabinet and Overview and Scrutiny recognise that in order for effective scrutiny to happen they need to work together for the benefit of the Council and to improve decision-making.

Decisions may be brought to scrutiny as drafts of the final cabinet report for consideration.

The range of possible outcomes may include support for a decision, a different view on the way forward, the flagging up of concerns (e.g. in relation to the consultation process), or a recommendation that the decision should be deferred pending further work etc. It does not mean that decisions will necessarily be changed or withdrawn, however it gives an opportunity for those decisions to be more informed. Pre-decision scrutiny can be viewed as non-Cabinet Members performing a 'critical friend' role in relation to the Cabinet.

Overall, pre-decision scrutiny can help the decision-making process by:

- Providing an impartial perspective – scrutiny can gather its own evidence to contribute towards the decision-making process, and consult those directly affected by the decision impartially and independently.
- Challenging assumptions and making evidence-gathering more robust –scrutiny can look at projections relating to the impact of the decision – financial, social, economic, environmental – and consider whether those projections and assumptions are justified.
- Developing realistic plans and targets – scrutiny can help to develop challenging but realistic targets that will be impartial and focused on outcomes rather than outputs.
- Securing ownership and buy-in to the final decision – engaging with scrutiny will help the executive to understand the expectations of the wider group of elected councillors and, by extension, the public.

WHAT PRE-DECISION SCRUTINY IS NOT

Pre-decision scrutiny does not replace decision-making. It is not intended to blur the lines of accountability, which will always rest with the Cabinet.

Pre-decision scrutiny is not the same as general service or policy development/formulation. Separate to pre-decision scrutiny there are occasions where scrutiny is already involved at an earlier point in the development of policy or service proposals.

WHY IS A PROTOCOL NEEDED?

The aim of this protocol is to set out an agreed way of working with the Cabinet, in line with the Council's Constitution, to facilitate the proper role of Overview and Scrutiny in respect of pre-decision scrutiny.

Protocol for pre-decision scrutiny of Cabinet items

1. Any draft cabinet reports when available are sent to members of Cabinet and Overview & Scrutiny for consideration before the decision making Cabinet.
2. Cabinet will have a briefing on the available draft reports normally 2 weeks prior to the scheduled Cabinet meeting.
3. Overview & Scrutiny may request a similar briefing on any of the available draft reports. The briefing will be no later than 2 days following any Cabinet briefing. Any request to be sent by the Chair or Vice-Chair to the Chief Executive. Late requests will not be accepted.
4. The relevant Cabinet Member, Chief Officer and/or appropriate officer(s) may attend any Overview and Scrutiny briefing to present the draft report and help answer any questions posed by members of the Committee.
5. Overview and Scrutiny will consider the draft report and identify any points it would like addressed in the final report to be presented before Cabinet, this could include any alternative recommendations which the Committee consider necessary.
6. The Chair or Vice-chair of Overview & Scrutiny will submit any feedback to the relevant Chief Officer and relevant portfolio holder either at the briefing or no later than 5pm the following day.
7. The relevant portfolio holder, in consultation with the Chief Officer, will consider any feedback/suggestions and decide whether to include comments/actions from Overview & Scrutiny in the report before publication.
8. Pre-decision scrutiny of the subject does not prevent the opportunity for call-in once the decision is made by the Cabinet.

Sensitive Information

Prior to publication of reports any information therein is to be treated as confidential and not to be disclosed.

Existing Pre- scrutiny arrangements

There is already a pre-scrutiny elected member (pre-scrutiny champion) who is responsible for monitoring the key decisions and requesting further information as necessary. This is intended to continue.

OVERVIEW & SCRUTINY

**Government Waste Strategy Delivery
21st January 2026**

Report of Chief Officer – Environment & Place

PURPOSE OF REPORT
To update the committee on the on going works of the cross-party member Waste Policy Implementation group
This report is public

RECOMMENDATIONS

- (1) That Overview and Scrutiny notes the progress made by the cross party working group and considers making recommendations to be considered by the Cabinet Member with Responsibility for Environment.**

1.0 Introduction

- 1.1 Considering the national changes to waste management under the Government Simpler Recycling reforms, Cabinet considered several extensively modelled options for the future of waste management in May 2025.
- 1.2 The national approach to waste management is to build systems and processes which work towards a hierarchy of waste management, of prevention, reduce, re-use, recycle, recover and disposal.
- 1.3 Business food waste recycling was implemented by 31st March 2025, with domestic food waste by 31st March 2026 and a deposit return scheme (DRS) in 2027. Collection of plastic film from the kerbside is also to be implemented by 31st March 2027.
- 1.4 Lancaster City Council currently collects around 9000 tonnes of recycling per annum and has a recycling rate of 36%, which is in the bottom quartile both nationally and regionally. This represents a steady decline from a peak of 41% in 2015/16. In comparison, the district's current residual waste collection is around 32,000 tonnes, equating to around 538kg per household, which again is in the bottom quartile both nationally and regionally. Under the new government strategy a baseline recycling target of 60% has been set by 2035 with an ambition to half all-residual waste sent to landfill or incineration by 2042.
- 1.5 Cabinet also added a further recommendation to the report in May 2025 which was to set up a cross-party member Waste Collection Implementation Group which would

look at the approach taken and offer scrutiny and recommendations.

2.0 Details

- 2.1 The operational teams are working on three key phases of implementation to deliver the mandates set out within the Governments Waste strategy. Phase one is the widespread roll out of wheelie bin recycling provision following the Councils capital investment. This is currently on going, with over 80% of properties now receiving these bins, with a projected completion date of January 2026.
- 2.2 Phase two will commence in February 2026 and will focus on the delivery of food waste caddies to each property, with proposed collection services starting a week later than deliver. It is anticipated that full roll out of this service will be undertaken by the government's deadline of 31st March 2026.
- 2.3 April 2026 will see the final phase be introduced, which is to move residents on to a 3 weekly bin collections service for residual and recycling of plastics/cans and glass and paper/card.
- 2.4 The Waste Policy Implementation Group meets monthly with work stream updates from officers from Public Realm, Public Protection, Waste Management and Communications. Following updates, there is opportunity for elected members to feed in comments of questions on the operational approach.
- 2.5 The group has received presentations on communications strategy, enforcement policy, waste implementation plans.
- 2.6 The group has focussed on the communications element of the implementation and looking at how we can maximise the messaging and understanding to residents, especially those in harder to service areas of our communities, in a way which aligns to the corporate priority of being a kind and cooperative Council.
- 2.7 The group remain focused on the specific messaging that is being offered to residents around nappy waste and pet waste when 3 weekly bin collections are being introduced. Whilst there is an acceptance that this advice is aligned to national guidance, the group are looking to officers to challenge the national guidance with the Waste & Recycling Action programme (WRAP) to find a more sustainable set of options to residents.
- 2.8 Other recommendations, such as additional advice to residents has been taken on board by officers and actioned immediately in order to assist with the phased roll out.

3.0 Conclusion

- 3.1 The Waste Policy Implementation Group is offering a good level of scrutiny and input into the operational delivery of the waste implementation phases and will continue to support operational teams through the phases outlined within the body of the report.

CONCLUSION OF IMPACT ASSESSMENT
(including Health & Safety, Equality & Diversity, Human Rights, Community Safety, Sustainability and Rural Proofing):

[Insert Conclusion of Impact Assessment]

LEGAL IMPLICATIONS

No direct legal implications arising from this report

FINANCIAL IMPLICATIONS

No direct financial implications arising from this report.

OTHER RESOURCE IMPLICATIONS, such as Human Resources, Information Services, Property, Open Spaces

No direct resource implications arising from this report.

SECTION 151 OFFICER'S COMMENTS

The S151 Officer has no further comments to add

MONITORING OFFICER'S COMMENTS

The Monitoring Officer has no further comments to add

BACKGROUND PAPERS

[Insert list of background papers. NOTE: ALL listed background papers MUST be sent to Democratic Services for publication on the Council's website]

Contact Officer: Will Griffith
Telephone: 01524 582841
Email: wgriffith@lancaster.gov.uk
Ref: N/A

OVERVIEW AND SCRUTINY COMMITTEE**Work Programme Report****21st January 2026****Report of Chief Officer - Governance****PURPOSE OF REPORT**

The Committee is requested to consider its Work Programme report.

This report is public.

RECOMMENDATIONS

(1) That Members consider the updated Work Programme.

1. Introduction

1.1 The Committee is responsible for setting its own annual Work Programme within its terms of reference, set out in the Council's Constitution. Members are requested to consider the report.

2. Work Programme

2.1 Rule 9 of the Constitution advises of the process to be undertaken to consider and prioritise scrutiny Work Programmes. This has now been undertaken, and a report was submitted for consideration at the last meeting of the Committee.

3. Updates

3.1 Care Quality Commission Assessment

A reply has now been received from the Executive Director of Adult Services regarding the Care Quality Commission Assessment and this has now been scheduled for the Committee's meeting on 4th February 2026. All City Councillors will be invited to attend the Overview and Scrutiny meeting to allow them all to be briefed.

3.2 Budget and Performance Panel Budget Consultation Meeting

The date for the above has been scheduled for 3rd February 2026 commencing at 6.00pm at Morecambe Town Hall. All Councillors will be invited to attend and the meeting will be live streamed.

3.3 Community Resilience and Emergency Planning

At the last meeting of the Committee Members considered the suggestion to add Community Resilience/ Emergency Planning to the Committee's Work Programme and agreed to put forward this request to the Chief Executive in accordance with the Council Constitution.

The Committee is asked whether there are any specific areas and how the Committee wish for these to be covered, the areas to be scrutinised together with expected outcomes.

A link to LGA guidance is provided below:

[A councillor's guide to civil resilience | Local Government Association](#)

3.4 Flooding in Lancaster

In accordance with Minute 34 the Chair of this Committee has liaised with officers and a letter has been emailed to County Councillor Joshua Roberts, Cabinet Member for Rural Affairs, Environment and Communities, with a copy of the letter emailed to all Lancaster Division County Councillors.

3.5 Attached at Appendix 1 is the Committee's Work Programme.

4. Conclusion

4.1 The Committee is asked to consider the updates set out in the report.

RELATIONSHIP TO POLICY FRAMEWORK

There are no direct implications as a result of this report.

CONCLUSION OF IMPACT ASSESSMENT

(including Health & Safety, Equality & Diversity, Human Rights, Community Safety, Sustainability and Rural Proofing)

There are no direct implications as a result of this report.

LEGAL IMPLICATIONS

There are no legal implications as a direct result of this report.

FINANCIAL IMPLICATIONS

There are no financial implications as a direct result of this report.

OTHER RESOURCE IMPLICATIONS, such as Human Resources; Information Services; Property; Open Spaces:

None.

SECTION 151 OFFICER'S COMMENTS

The Section 151 Officer has been consulted and has no further comments.

MONITORING OFFICER'S COMMENTS

The Monitoring Officer has been consulted and has no further comments.

BACKGROUND PAPERS	Contact Officer: Jenny Kay Telephone: 01524 582065 E-mail: jkay@lancaster.gov.uk
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None.

<u>Matter for Consideration</u>	<u>Detail</u>	<u>Expected Date of Meeting</u>	<u>Outcomes</u>
Update on Fit for the Future.	Update on Fit for Future – Report to a O&SC meeting and invite B&PP. On a 6 month or quarterly basis. Min 14, 02.07.25, resolution (5). Min 20, 10.09.25. Min 34, 22.10.25.	Workshop arranged for 14 th January 2026	
Government Waste Strategy Delivery.	That Overview and Scrutiny considers the implications of the implementation of the Government's waste strategy in their work programme and awaits feedback from the Waste Collection Policy Implementation Group and report back to the Overview and Scrutiny Committee. prior to making appropriate policy recommendations to Cabinet. Min 6, 28.05.25. Min 20, 10.09.25, resolution (4).	21 st January 2026.	
Draft Pre-decision Scrutiny Protocol.	Referred from Cabinet. The Leader of the Council and Cabinet Member will present to the Committee.	21 st January 2026.	
Care Commission Quality Assessment (CQC)	Agreed that this would be added to the Committee's Work Programme with representatives from Lancashire County Council invited to report to a future, or additional meeting of the Committee. This would be to inform of the findings of the CQC Assessment and the progress already being made, with all other members of Council invited to attend to allow them all to be briefed. Min 25, 10.09.25.	4 th February 2026.	
Derelict Properties in the West End of Morecambe.	Focus on West End of Morecambe. Request Chief Officer – Sustainable Growth to report at a future meeting on his area of responsibility. Min 14, 02.07.25, resolution (5).	4 th February 2026.	
Arndale Centre in Morecambe.	Concerns about the current state of the Arndale Centre in Morecambe and whether the Council is aware of any plans or discussions regarding its future. Update on Morecambe Master Plan from Chief Officer – Sustainable Growth – consider at the same meeting as West End Regeneration item. Min 14, 02.07.25, resolution (5).	4 th February 2026.	

A review of the role the City Council has in promoting and supporting economic development, both large and small businesses, within the district and its impact. Include Business Support.	<p>The Economic Development Strategy to be considered by the Committee when it was available before it is considered by Cabinet. February 2025.</p> <p>The Committee was advised that the Economic Development Strategy, which was included in the Committee's Work Programme, was currently being drafted. The draft Strategy would be considered by the Committee once it was complete. Min 51, 05.02.25.</p>	4 th February 2026.	
Housing Needs.	Is the City Council's Housing Strategy delivering the housing needs of the district? Min 12, 01.08.24.	4 th March 2026.	
Tenants Satisfaction Measures (TSM).	That the action plan for addressing the improvements required and the Complaint Annual Report be considered by the Committee at a future meeting. Min 41, 08.01.25.	4 th March 2026.	
Social Housing Policy and practice.	How sustainable is our current housing policy. Home strategy 2020-2025 – request an update.	4 th March 2026.	
Council Commercial services.	<p>The cafes etc run in house or externally franchised. A comparison of income from similar projects.</p> <p>Understand scale of this and then look at outcomes. Invite Chief Officer – Environment and Place to discuss commercial activities and the policy approach, particularly cafes.</p>	4 th March 2026.	
Remote monitoring of litter bins and route optimisation.	That the Litter Bin monitoring Dashboard be considered by the Committee at a future meeting. Min 44, 08.01.25.	1 st April 2026.	
Health and Safety – violence and aggressive behaviour against staff and Councillors.	<p>Safety of staff and Cllrs.</p> <p>Report on stats and how the Council supports people/information from the LGA. An overarching view and not operational. Report to be kept within the Council's Executive functions.</p>	Tbc.	
Community Resilience and Emergency Planning	Min 45 19.11.25	Tbc	.
Flooding in Lancaster - Lancaster City Surface Water Management Plan.	<p>Request an update from County Council.</p> <p>An update from Lancashire County Council is awaited. Min 54, 07.02.24, Min 25, 10.09.25 and Min 34, 22.10.25.</p>	Letters sent on 18 th July 2025, 12 th September 2025 and 18 th December 2025.	

Community Safety.	<p>Regular updates to be provided to the Committee prior to the meeting in November 2025. Min 35, 20.11.24.</p> <p>Annual meeting required – please see Constitution, O&S Procedure Rules.</p> <p>Note: The Cabinet Member with the relevant Portfolio to be invited to attend.</p>	November 2026.	
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